FINANCIAL STATEMENTS

MARCH 31, 2021





H. Howard Smith, FCPA (Retired) Richard A. Chappell, CPA, CA (Retired) Deborah L. Marsh, CPA, CA Vesa K. Vilander, CPA, CA

#### INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF ALZHEIMER SOCIETY OF DURHAM REGION WHITBY, ONTARIO

#### Qualified Opinion

We have audited the financial statements of Alzheimer Society of Durham Region (the Society), which comprise the statement of financial position as at March 31, 2021 and March 31, 2020, and the statements of operations, changes in net assets and cash flows for the years then ended, and notes to the financial statements including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at March 31, 2021 and March 31, 2020, and the results of its operations and its cash flows for the years then ended in accordance with Canadian Accounting Standards for Not-for-Profit Organizations.

#### Basis for Qualified Opinion

In common with many charitable organizations, the Society derives revenue from donations and fundraising, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Society. Therefore, we were not able to determine whether any adjustments might be necessary to revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2021 and 2020, current assets as at March 31, 2021 and 2020, and net assets as at April 1 and March 31 for both the 2021 and 2020 years.

We conducted our audits in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audits of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

#### Restated Comparative Information

Without modifying our opinion, we draw attention to Note 14 to the financial statements, which explains that certain comparative information for the year ended March 31, 2020 has been restated.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Smith Chappell-Maus L. Vilander L.P.
Chartered Professional Accountants

Oshawa, Ontario June 21, 2021 Chartered Professional Accountants
Licensed Public Accountants

# ALZHEIMER SOCIETY OF DURHAM REGION STATEMENT OF FINANCIAL POSITION

AS AT MARCH 31,	2021	2020
		Note 14
ASSETS	3	
Current Cash Accounts receivable Prepaid expenses Investments (Note 3)  Capital Assets - at net book value (Notes 2 and 6)	\$ 283,662 89,351 37,517 2,821,507 3,232,037 140,865 \$ 3,372,902	\$ 334,320 55,397 25,255 2,260,782 2,675,754 154,721 \$ 2,830,475
LIABILIT	IES	
Current Accounts payable Due to Central East LHIN (Note 5) Government remittances payable Deferred revenue (Note 2)  Deferred Contributions Related to Capital Assets (Note 7)	\$ 156,200 46,377 13,874 121,631 338,082	\$ 134,541 46,377 14,274 71,109 266,301
NET ASSE	ETS	
Invested in Capital Assets (Note 8)	76,317	94,841
Internally Restricted Funds (Note 4)	2,308,334	2,308,334
Unrestricted Funds	<u>585,621</u>	101,119
	2,970,272	2,504,294
	\$ <u>3,372,902</u>	\$ <u>2,830,475</u>
Approved On Behalf Of The Board Of Directors:		
Docusigned by:  Megan Hanzal  93BD6A7019EC4A4  Director	Docusigned by:  Marilyn Still  3563077954B44CA	Director

## STATEMENT OF CHANGES IN NET ASSETS

FOR THE YEAR ENDED MARCH 31,	2021	2020
		Note 14
Invested in Capital Assets		
Opening balance	\$ 94,841	\$ 98,698
Transfers to/from operations Amortization of capital assets Capital asset acquisitions Amortization of deferred contributions (Note 7) Amounts financed by deferred contributions (Note 7)	(44,292) 30,436 25,768 (30,436)	(46,278) 17,111 25,310
Closing balance	\$76,317	\$ 94,841
Internally Restricted Funds (Note 4) (Schedule)  Opening balance Transfers to/from operations  Closing balance	\$ 2,308,334  \$ 2,308,334	\$ 2,471,658 (163,324) \$ 2,308,334
Unrestricted Funds		
Opening balance as previously reported Prior period adjustment (Note 14)	\$ - 	\$ 266,033
As restated Excess (Deficiency) of Revenue over Expenditures	101,119 465,978	(332,095)
Transfers to/from Internally Restricted Funds Transfers to/from Invested in Capital Assets - net	567,097 - 18,524	(66,062) 163,324 3,857
Closing balance	\$ <u>585,621</u>	\$ <u>101,119</u>

## STATEMENT OF OPERATIONS

FOR THE YEAR ENDED MARCH 31,	2021	2020
		Note 14
Revenue		
Central East LHIN grants (Note 5)	\$ 1,751,114	\$ 2,010,853
Alzheimer Society of Ontario	19,539	26,306
Government of Canada - Canada Summer Jobs	4,292	7,560
Grants	73,737	5,000
Memorial gifts	67,243	66,218
General donations	126,761	180,766
Sinai Health System	102,357	139,956
General fundraising	97,786	205,530
Investment income	68,511	87,041
Client fees	10,143	36,751
	(36,017)	7,662
Realized gain (loss) on investments	321,737	(201,269)
Unrealized gain (loss) on investments	25,768	25,310
Amortization of deferred contributions (Note 7) Sponsorships and other	9,472	370
•	2,642,443	2,598,054
Expenditures Wasser and honesite	1,650,826	1,817,309
Wages and benefits	174,485	176,280
Occupancy	-	10,000
Research donations	234,180	412,767
Contracted out services	11,198	19,884
General fundraising	87,509	112,879
Office and general	72,408	103,683
Professional fees	8,309	14,517
Public relations	· · · · · · · · · · · · · · · · · · ·	47,842
Professional development	33,424	14,864
Telephone	19,231	22,982
Seminars and workshops	4,982	21,531
Board and staff travel	680	
Insurance	5,990	4,549
Equipment maintenance	3,532	1,563
Bank charges	3,773	5,565
Investment fees	16,161	31,355
Program supplies	38,330	19,921
Amortization	<u>44,292</u>	46,278
	2,409,310	2,883,769
Earnings before amount refundable and Government of Canada - COVID subsidy	233,133	(285,715)
Amount refundable to Central East LHIN	-	46,380
Government of Canada - COVID subsidy	<u>(232,845</u> )	
	(232,845)	46,380
Excess (Deficiency) of Revenue Over Expenditures	\$ <u>465,978</u>	\$ <u>(332,095)</u>

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED MARCH 31,	2021	2020
		Note 14
Operating Activities	\$ 465 <b>,</b> 978	\$ (332,095)
Net income (loss)	J 403,270	Ψ (332,033)
Charges (credits) to income not involving cash Amortization	44,292	46,278
Unrealized (gain) loss on investments	(321,737)	201,269
Amortization of deferred contributions	(25,768)	(25,310)
Provided from working capital (Note 9)	<u>25,565</u>	55,182
	<u> 188,330</u>	<u>(54,676)</u>
Investing Activities		
Additions to capital assets	(30,436)	(17,111)
Amounts financed by deferred contributions	30,436	105.455
(Acquisition) disposition of investments	<u>(238,988)</u>	<u> 185,475</u>
	_(238,988)	<u>168,364</u>
Increase (Decrease) In Cash	(50,658)	113,688
Cash, beginning of year	<u>334,320</u>	220,632
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Cash, end of year	\$ <u>283,662</u>	\$ <u>334,320</u>

#### NOTES TO FINANCIAL STATEMENTS

#### MARCH 31, 2021

#### 1. Purpose of the Society

The operations of the Alzheimer Society of Durham Region shall be carried on without purpose of gain for its members and any profits or other accretions to the Society shall be used in promoting its objectives. The Society was incorporated under the Ontario Corporations Act on November 16, 1986 as a corporation without share capital and is a registered charity, which is exempt from tax under the provisions of the Income Tax Act.

The primary objectives are:

- a) To provide family support through regular meetings, written information and referrals to the most appropriate sources of help in the community.
- b) To aid education through provision of educational information and programs to the general public, medical care staff, and members of the professional and scientific community.
- c) To promote research into the cause, control and cure of Alzheimer Disease through the raising of funds to assist in the funding of such research.

#### 2. Significant Accounting Policies

The financial statements were prepared in accordance with Canadian Accounting Standards for Not-for-Profit Organizations and include the following significant accounting policies:

**Revenue Recognition** 

The Society follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Donations and bequests are recorded in the financial statements only as funds are received. Government funding is recognized according to the contract. Fundraising revenue is recorded when the event is held. Seminar and workshop revenue is recorded when the event is held.

The Society applied for and received several government assistance programs. Funding from these programs, for the periods in which the Society qualified, is recorded as other income when eligible expenditures are made and there is reasonable assurance of realization.

#### **Deferred Revenue**

Certain revenues are received during the year for events to be held or programs to be completed in the next fiscal year. These revenues are deferred to the next year's operation.

	<u>2021</u>	<u>2020</u>
Opening balance Earned Received Closing balance	$ \begin{array}{r}                                     $	\$ 97,313 (59,112) 32,908 \$ 71,109

#### **Capital Assets**

The policy of the Society is to capitalize purchases of capital assets at their cost.

#### NOTES TO FINANCIAL STATEMENTS

#### MARCH 31, 2021

#### 2. Significant Accounting Policies (continued)

#### Amortization

Amortization is recorded on the straight-line basis over the following periods:

Computer equipment3 yearsOffice equipment5 yearsFurniture and fixtures10 yearsLeasehold improvementslife of lease

#### **Donated Goods and Services**

Contributed materials and services are recorded at fair market value as part of general revenue and expenditures when fair market value can be reasonably estimated and when materials and services are used in the normal course of the Society's operations and would otherwise have been purchased. Donated goods provided for fundraising purposes are not recognized in the financial statements, unless those goods would otherwise have been purchased.

The Society would not be able to carry out its activities without the services of the many volunteers who donate a considerable number of hours. Because of the difficulty in determining their fair value, these contributed services are not recognized in the financial statements.

#### **Use of Estimates**

The preparation of financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the reporting period. Actual results may differ from those estimates. Accounts requiring significant estimates include the useful life and the amortization of capital assets, accrued liabilities and deferred revenue.

#### **Allocation of Expenses**

The Society provides various programs on behalf of the Central East Local Health Integration Network. The costs of each program include the costs of personnel, premises and other expenses that are directly related to providing the program. The Society also incurs a number of general support expenses that are common to the administration of the Society and each of its programs.

The Society allocates certain of its general support expenses by identifying the appropriate basis of allocating each component. The Society allocates these expenses to the departments in accordance with the approved budgets.

#### Cash and Cash Equivalents

The Society's policy is to disclose bank balances under cash and cash equivalents.

#### NOTES TO FINANCIAL STATEMENTS

#### MARCH 31, 2021

#### 2. Significant Accounting Policies (continued)

#### **Financial Instruments**

Measurement of financial instruments

The Society initially measures its financial assets at fair value.

The Society subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in net income.

Financial assets measured at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and due to Central East LHIN

Financial assets measured at fair value include investments held with an investment broker.

#### *Impairment*

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in net income. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in net income.

#### Transaction costs

The Society recognizes its transaction costs in net income in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

#### 3. Investments

		<u>2021</u>	2020
Investments at Cost: Cash balance in brokers account BMO GIC, 0.75%, due January 20, 2022 BMO GIC, 0.25%, due July 19, 2021 BMO GIC, 2.00%, due November 30, 2020 BMO GIC, 0.20%, due January 19, 2022		\$ 147,943 200,000 200,000 - 150,000	\$ 177,998 - - 300,000 -
Investments at Fair Market Value: Bonds, preferred shares and commercial mortgages Canadian equities U.S. equities International equities	Cost 771,317 416,253 465,815 308,143	784,742 443,386 569,313 326,123 \$\(\frac{2,821,507}{}\)	719,815 539,407 184,459 339,103 \$ 2,260,782

#### NOTES TO FINANCIAL STATEMENTS

#### MARCH 31, 2021

#### 4. Internally Restricted Funds

#### Financial Stability Fund

The Society has established a fund to maintain at a level of 3-6 months of operating costs. The funds will be held in order to respond to any unforeseen circumstances that result in a significant loss of operating funds through the elimination of one or more of the agency's funding streams.

#### **Innovation Fund**

The Society has established a fund to support opportunities for new and innovative programs and services including, but not limited to recreational programs, caregiver respite programs and Dementia Friendly Community programming.

#### **Growth & Service Excellence Fund**

The Society has established a fund to support the growth of existing programs as well as activities that will support the increasing demand for service excellence. This fund will be utilized for service expansion, digital and physical space expansion, community partnerships and program evaluation and accreditation.

#### Research Fund

The Society has established a fund to support an annual contribution towards dementia research through a variety of venues including the Alzheimer Society of Canada Research program (contributions made via Alzheimer Society of Ontario) and other local or regional research initiatives.

#### Sustainability Fund

The Society has established a fund to be held in perpetuity and only the interest generated on the capital will be available for use for programs and services.

#### 5. Central East LHIN Grants

The Central East Local Health Integration Network (LHIN) provides ongoing funding to the Society for the Education and Family Support, Public Education, First Links and Caregiver Support Programs. Each year, any excess funds will be repaid to the Central East LHIN. Funding received from the Central East LHIN was more than expenditures with respect to the 2020 fiscal year and there is an amount refundable of \$46,377. Funding received from the Central East LHIN was less than expenditures with respect to the 2021 fiscal year and as such no amounts were refundable with respect to the 2021 fiscal year.

### NOTES TO FINANCIAL STATEMENTS

#### MARCH 31, 2021

6. Capital Assets	 Cost	 eumulated ortization		Net 2021	Book V	<b>Zalue</b> 2020
Office equipment Furniture and fixtures Computer Leasehold improvements	\$ 24,564 44,026 100,779 170,081	\$ 21,569 18,520 60,563 97,933	\$ _	2,995 25,506 40,216 72,148	\$	1,211 26,880 36,947 89,683
	\$ 339,450	\$ 198,585	\$_	140,865	\$	154,721

## 7. Deferred Contributions Related to Capital Assets

Deferred capital contributions related to capital assets represent the unamortized amount of grants received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statement of operations.

	<u>2021</u>	<u>2020</u>
Opening balance Add: Contributions received during the year	\$ 59,880 <u>30,436</u> 90,316	\$ 85,190 
Less: Amount amortized to revenue Closing balance	(25,768) \$ 64,548	(25,310) \$59,880
Invested in Capital Assets		

#### 8.

Invested in Capital Assets is calculated as follows:

	<u>2021</u>	<u>2020</u>
Capital Assets Less: Amount financed by deferred contributions	\$ 140,865 <u>(64,548)</u> \$ 76,317	\$ 154,721 (59,880) \$94,841

#### NOTES TO FINANCIAL STATEMENTS

#### MARCH 31, 2021

#### 9. Cash Provided From (Used For) Working Capital

Cash otherwise available from operating activities is influenced by increases or decreases in the following items:

	<u>2021</u>	<u>2020</u>
Accounts receivable Prepaid expenses Accounts payable Government remittances payable Due to Central East LHIN Deferred revenue	\$ (33,954) (12,262) 21,659 (400) - - 50,522 \$ 25,565	\$ (22,824) 4,216 48,804 4,813 46,377 (26,204) \$ 55,182

#### 10.Commitment

The Society has entered into a lease for a new operating premises which started July 1, 2015 and expires on June 30, 2025. The minimum rent payable will be \$40,180 per annum plus applicable taxes until June 30, 2020 when the minimum rent will increase to \$44,772 per annum plus applicable taxes until June 30, 2025. The first six months of the term were minimum rent free to assist with relocation and setting up. Additional rent was paid during this period. Additional rent including realty taxes and common area maintenance is estimated to be \$11.55 per square foot based on 4,592 square feet.

The Society has entered into a lease for additional operating space which started July 1, 2018 and expires on June 30, 2025. The minimum rent payable is \$35,926 per annum plus applicable taxes until June 30, 2023 when the minimum rent will increase to \$39,192 per annum plus applicable taxes until June 30, 2025. Additional rent including realty taxes and common area maintenance is estimated to be \$11.55 per square foot based on 3,266 square feet.

The Society has entered into a lease for computers and maintenance which expires in March 2022. The lease payment is \$3,393 per month plus applicable taxes.

The following payments are required over the next 5 years based on negotiated minimum rent and using estimates for realty tax and common area maintenance:

2022	\$ 207,236
2023	\$ 171,458
2024	\$ 173,907
2025	\$ 174,724
2026	\$ 43,681

#### NOTES TO FINANCIAL STATEMENTS

#### MARCH 31, 2021

#### 11. Financial Instruments

#### Risks and concentrations

The Society is exposed to various risks through its financial instruments. The following analysis provides a measure of the Society's risk exposure and concentration's risk exposure and concentrations at March 31, 2021.

#### Liquidity risk

Liquidity risk is defined as the risk that the Society may not be able to meet or settle its obligations as they become due. The Society has taken steps to ensure that it will have sufficient working capital to meet its obligations.

#### Credit risk

Credit risk arises from the potential that counterparties including clients will fail to perform their obligations. The Society is subject to credit risk through its receivables. Account monitoring procedures are utilized to minimize risk of loss.

#### Interest rate risk

Interest rate risk arises because of the fluctuation in interest rates. The Society is subject to interest rate risk through their investments. The Society has formal policies and procedures that establish target asset mix.

#### Market risk

Market risk arises as a result of trading in equity securities and fixed income securities. Fluctuations in the market expose the Society to a risk of loss. The Society has formal policies and procedures that establish target asset mix.

#### Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Society is exposed to other price risk through its investments. The Society has formal policies and procedures that establish target asset mix.

#### Currency risk

Currency risk is the risk the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Society holds investments in U.S. equities and International equities denominated in currencies other than Canadian dollars. The Society is exposed to currency risk with respect to its investments denominated in foreign currencies because the fair value and future cash flows will fluctuate due to the changes in the relative value of the foreign currencies against the Canadian dollar.

## ALZHEIMER SOCIETY OF DURHAM REGION NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2021

#### 12. Economic Dependence

In common with similar publicly funded agencies, the Society derives the majority of its revenue from the Central East LHIN.

#### 13. Impact of COVID-19 on Operations

In March 2020, the World Health Organization declared the outbreak of a novel Coronavirus (COVID-19) as a global pandemic, which continues to spread in Canada and around the world.

As at June 21, 2021, the Society is aware of changes in the operations as a result of the COVID-19 crisis, including the temporary interruption of on-site programs and services, work from home arrangements for employees of the Society, application for all available subsidies that the Society is eligible for and reducing operating costs where possible. Included in accounts receivable are Government of Canada COVID subsidies in the amount of \$31,122.

Management is uncertain of the effects of these changes on its financial statements and believes that any disturbance may be temporary, however, there is uncertainty about the length and potential impact of the disturbance.

As a result, we are unable to estimate the potential impact on the Society's operations as at the date of these financial statements.

#### 14. Prior Period Adjustment

During the current year, additional information was identified in respect of grant revenue, principally in respect of amounts received from the Mount Sinai Health System.

It has been determined that deferred revenue as at March 31, 2020 was overstated by \$101,119 and such amount should have been recognized in revenue for the year ending March 31, 2020. Accordingly, the prior period deferred revenue has been restated to \$71,109, reflecting a decrease of \$101,119 from the previously reported amount. Revenue for the year ended March 31, 2020 has increased by this amount and has been restated to \$2,598,054.

As a result of the above, the Society's deficiency of revenue over expenditures for the year ended March 31, 2020 has been restated to \$332,095, a decrease of \$101,119 in the deficiency of revenue over expenditures of \$433,214 as previously reported. The net assets as at March 31, 2020 have increased by the same amount and have been restated to \$2,504,294.

# ALZHEIMER SOCIETY OF DURHAM REGION SCHEDULE OF INTERNALLY RESTRICTED FUNDS FOR THE YEAR ENDED MARCH 31, 2021

	Inno	Innovation Fund	Gr S Excell	Growth & Service cellence Fund	Resea	Research Fund	Fi Sl (Rese	Financial Stability Reserve) Fund	Sust	Sustainability		Total
Opening balance Transfers to/from operations	↔	\$ 512,173	↔	622,613	<del>∨</del>	33,548	€	640,000	€	500,000	8	2,308,334
Closing balance	<del>⊗</del>	5 512,173	8	622,613	↔	33,548	<del>∨</del>	\$ 640,000	↔	\$ 500,000	↔	\$ 2,308,334